# Annual Shareholders' Meeting Stockholm, April 3, 2014

# Johan Karlström President and CEO



## The Group – revenue and profit

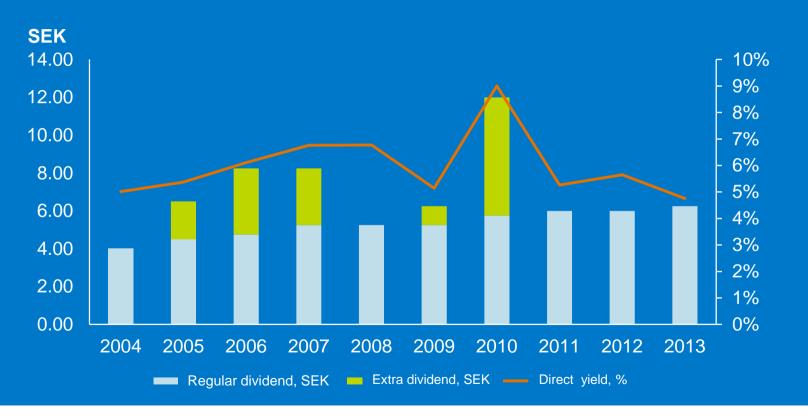
SEK bn	2013	2012
Revenue	136.3	131.9
Profit for the year	3.5	3.3



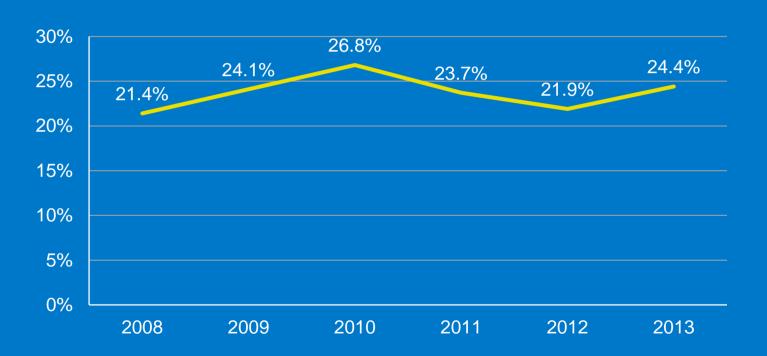
# Proposed dividend

SEK/share	2013	2012
Dividend	6.25	6.00
of which regular dividend	6.25	6.00

## Dividend

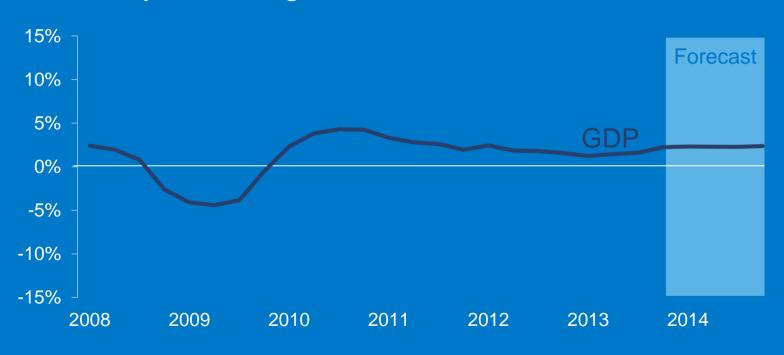


# Equity/to asset ratio



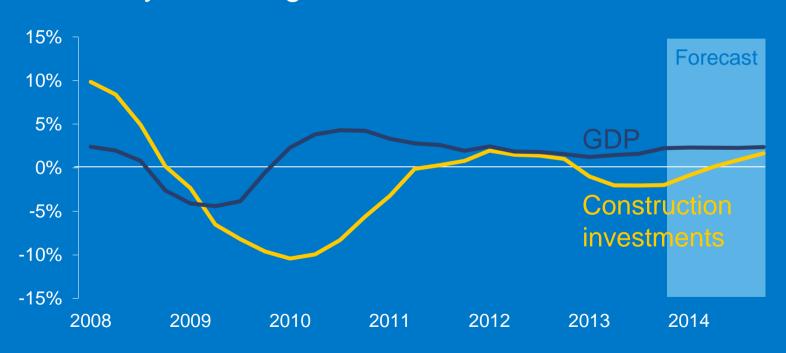


## Development in Skanska's home markets Year-on-year change, real





## Development in Skanska's home markets Year-on-year change, real



## Construction

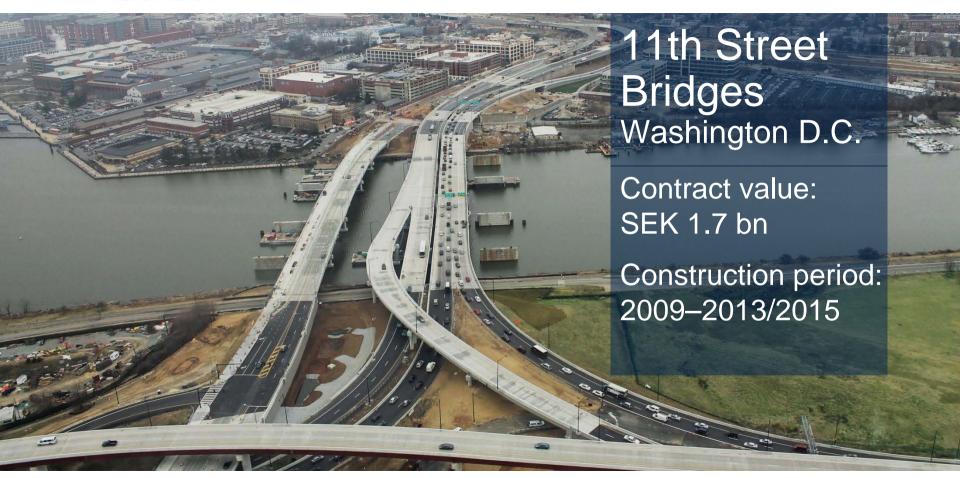
SEK bn	2013	2012
Revenue	127.5	124.5
Operating income	3.8	3.5
Operating margin, %	3.0	2.8
Free working capital	-18.4	-19.1



## Construction

- Continued strong results in Sweden, Poland, UK and U.S.
- Improved results in Norway and Finland
- Profitability issues and adjustment to weak market in Czech Republic, Slovakia and Latin America







## Construction

SEK bn	2013	2012
Order bookings	120.0	120.1
Book-to-Build, %	94	96
Order backlog	139.6	146.7



# Construction Market outlook

- General
  - Stable, large local variations
- U.S.
  - Positive development
  - Continued tough competition
- Nordics
  - Sweden: stable
  - Norway: strong civil, uncertain residential
  - Finland: relatively weak
- Other markets
  - UK: some improvement, civil
  - Poland: stable, EU-funded infrastructure
  - Czech Republic/Slovakia, Latin America: remain weak



Florida Polytechnic University, U.S.

# Residential Development

SEK bn	2013	2012
Revenue	9.2	8.7
Operating income	0.6	-0.1
Operating margin, %	6.2	neg
Return on capital employed, %	6.9	0.2



# Residential Development 2013 summary

### -General

Operating income positive in all markets

### -Nordics

- Positive effects of restructuring program
- Sweden: strong market
- Norway: weakening market
- Finland: weak market

### -Other markets

- Warsaw: stable market
- Prague: stabilizing market









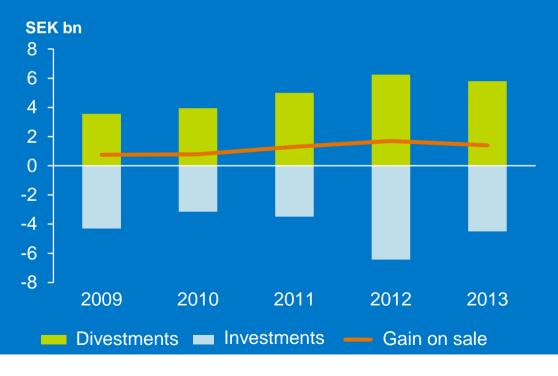
# Residential Development Targets





SEK bn	2013	2012
Revenue	6.2	6.7
Operating income	1.1	1.5
of which gain on sale	1.4	1.7
Return on capital		
employed, %	10.6	9.9





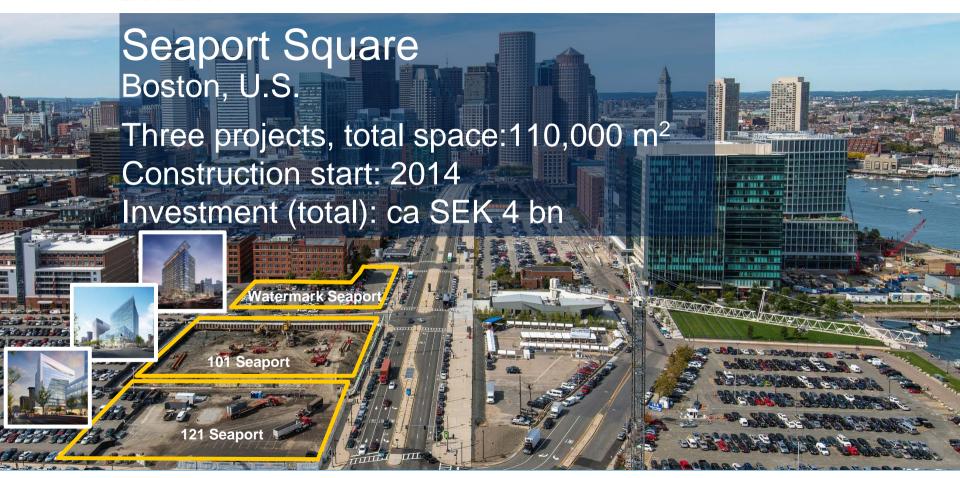


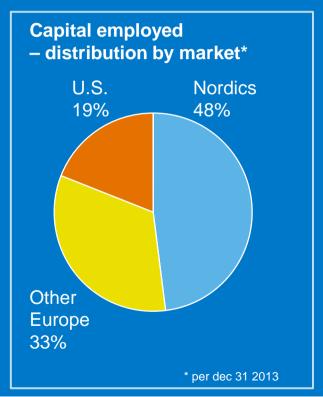
SEK bn	2013	2012
Ongoing projects		
Number of projects	30	25
Total investment (SEK bn)	11.5	8.1
New leases, m <sup>2</sup> (000)	330	230
Occupancy rate, %	60	61
Completion rate, %	48	48













# Commercial Property Development Market outlook

### **Leasing market:**

Relatively low and stable vacancy rates

### **Investment market:**

Good demand for well located, green real estate with stable tenants



## Infrastructure Development

No. of projects in the porfolio 11 of which completed 6 ongoing 5

Investment, SEK bn 3.4 of which invested 2.0





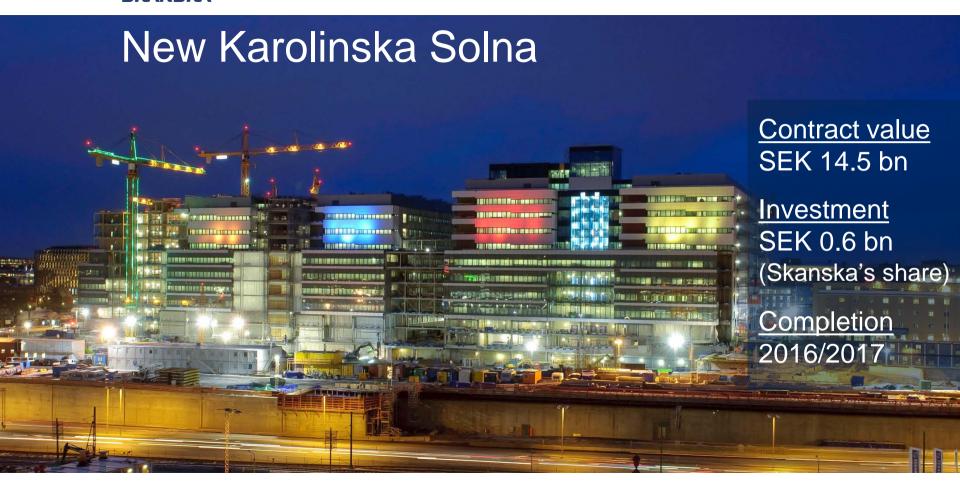




# Infrastructure Development

SEK bn	2013	2012
Operating income	0.4	0.6
of which gain on sale	0.1	0.4
Portfolio, present value	4.9	4.5
Unrealized development gain (estimated)	1.8	1.7











# Infrastructure Development Market outlook

### U.S.

- positive outlook
- two major projects for tender1st half of 2014

### Europe

- limited market
- some project opportunities

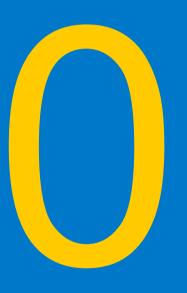








## Qualitative targets – the five zeros vision



accidents

ethical breaches

environmental incidents

defects

loss-making projects

Boldness in Business
Award



## Social responsibility

## Vivalla project, Örebro

- Vocational training
- Training on site
- Entry to worklife



## Social responsibility

### National Grids, London

- Vocational training
- Training on site
- Potential employment







## Outlook 2014

- Good starting point in terms of order backlog and project portfolio
- Relatively good and stable market outlook
- Strong financial position

